



Township of Georgian Bay
2021 Budget FINAL
December 15, 2020 RCM

		YTD (Nov 2020)			2021		
	2020	2020		Plus 2021	Requested	Budget	Budget
	Approved	Actuals	2021 Base	Initiatives	Budget	Variance \$	Variance %
Organization							
Revenues							
Taxation	(6,202,644)	(6,233,420)	(6,317,614)		(6,317,614)	(114,970)	1.85%
Grants	(1,469,671)	(1,419,950)	(1,540,035)	(50,000)	(1,590,035)	(120,364)	8.19%
User Fees/Service Charges	(559,896)	(406,751)	(584,402)	(600,000)	(1,184,402)	(624,506)	111.54%
Licence/permits/rents	(440,100)	(421,307)	(480,100)		(480,100)	(40,000)	9.09%
Fines/penalties	(196,100)	(172,064)	(195,500)		(195,500)	600	(0.31%)
Other	(175,850)	(66,709)	(205,850)		(205,850)	(30,000)	17.06%
Interfund Transfers	(733,334)		(540,000)	(68,000)	(608,000)	125,334	(17.09%)
Total Revenues	(9,777,595)	(8,720,201)	(9,863,501)	(718,000)	(10,581,501)	(803,906)	8.22%
Expenses							
Salaries and Benefits	4,504,742	3,407,080	4,494,811		4,494,811	(9,931)	(0.22%)
Materials	1,960,751	1,366,352	2,120,993	15,200	2,136,193	175,442	8.95%
Contracted Services	986,763	563,849	805,526	193,000	998,526	11,763	1.19%
Financial Expenses	680,749	635,285	710,156	20,000	730,156	49,407	7.26%
Interfund Transfers	1,644,590		1,721,816	500,000	2,221,816	577,226	35.10%
TCA expenses		(10,490)					
Total Expenses	9,777,595	5,962,076	9,853,302	728,200	10,581,502	803,907	8.22%
Total Organization		(2,758,125)	(10,199)	10,200	1	1	100.00%

General Government							
Revenues							
Grants	(1,037,300)	(1,048,700)	(1,070,500)		(1,070,500)	(33,200)	3.20%
Licence/permits/rents	(12,000)	(12,000)	(12,000)		(12,000)		
Other	(152,000)	(33,689)	(152,000)		(152,000)		
Interfund Transfers	(317,667)		(540,000)	(5,000)	(545,000)	(227,333)	71.56%
Total Revenues	(1,518,967)	(1,094,389)	(1,774,500)	(5,000)	(1,779,500)	(260,533)	17.15%



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Expenses							
Materials	112,663	74,923	116,196		116,196	3,533	3.14%
Contracted Services	150,000	(61,014)	3,426		3,426	(146,574)	(97.72%)
Financial Expenses	667,449	633,517	701,856	20,000	721,856	54,407	8.15%
Interfund Transfers	1,597,090		1,691,816		1,691,816	94,726	5.93%
Total Expenses	2,527,202	647,426	2,513,294	20,000	2,533,294	6,092	0.24%
Total General Government	1,008,235	(446,963)	738,794	15,000	753,794	(254,441)	(25.24%)

Council							
Revenues							
Other	(23,000)		(40,000)		(40,000)	(17,000)	73.91%
Total Revenues	(23,000)		(40,000)		(40,000)	(17,000)	73.91%
Expenses							
Salaries and Benefits	260,111	239,422	264,661		264,661	4,550	1.75%
Materials	52,550	18,133	56,850		56,850	4,300	8.18%
Contracted Services	67,000	11,811	72,000	50,000	122,000	55,000	82.09%
Total Expenses	379,661	269,366	393,511	50,000	443,511	63,850	16.82%
Total Council	356,661	269,366	353,511	50,000	403,511	46,850	13.14%

Administration							
Revenues							
Grants	(16,085)	(37,536)				16,085	(100.00%)
User Fees/Service Charges	(138,706)	(128,742)	(194,527)	(600,000)	(794,527)	(655,821)	472.81%
Licence/permits/rents	(100)		(100)		(100)		
Other		(28,822)	(13,000)		(13,000)	(13,000)	100.00%
Interfund Transfers	(44,313)					44,313	(100.00%)
Total Revenues	(199,204)	(195,100)	(207,627)	(600,000)	(807,627)	(608,423)	305.43%



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Expenses							
Salaries and Benefits	745,442	611,845	836,194		836,194	90,752	12.17%
Materials	80,451	62,266	69,196	14,000	83,196	2,745	3.41%
Contracted Services	105,067	104,931	99,004	30,000	129,004	23,937	22.78%
Interfund Transfers	15,000		20,000	500,000	520,000	505,000	3,366.67%
Total Expenses	945,960	779,042	1,024,394	544,000	1,568,394	622,434	65.80%
Total Administration	746,756	583,942	816,767	(56,000)	760,767	14,011	1.88%

Financial Services

Revenues							
Grants	(8,000)	(22,500)	(61,249)	(50,000)	(111,249)	(103,249)	1,290.61%
User Fees/Service Charges	(74,500)	(45,235)	(59,300)		(59,300)	15,200	(20.40%)
Interfund Transfers	(276,650)			(63,000)	(63,000)	213,650	(77.23%)
Total Revenues	(359,150)	(67,735)	(120,549)	(113,000)	(233,549)	125,601	(34.97%)
Expenses							
Salaries and Benefits	677,445	423,514	514,444		514,444	(163,001)	(24.06%)
Materials	268,659	184,345	381,218		381,218	112,559	41.90%
Contracted Services	170,000	59,899	62,500	113,000	175,500	5,500	3.24%
Financial Expenses	(15,000)		(15,000)		(15,000)		
Interfund Transfers	32,500					(32,500)	(100.00%)
Total Expenses	1,133,604	667,758	943,162	113,000	1,056,162	(77,442)	(6.83%)
Total Financial Services	774,454	600,023	822,613		822,613	48,159	6.22%



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Fire and Emergency Services							
Revenues							
Grants	(14,000)	(17,460)	(14,000)		(14,000)		
User Fees/Service Charges	(56,100)	(34,414)	(62,100)		(62,100)	(6,000)	10.70%
Licence/permits/rents	(7,000)	(6,540)	(7,000)		(7,000)		
Fines/penalties	(4,100)	(22,200)	(8,500)		(8,500)	(4,400)	107.32%
Other		(3,093)					
Interfund Transfers	(13,760)					13,760	(100.00%)
Total Revenues	(94,960)	(83,707)	(91,600)		(91,600)	3,360	(3.54%)
Expenses							
Salaries and Benefits	642,216	548,634	738,645		738,645	96,429	15.02%
Materials	296,781	218,074	319,305	1,200	320,505	23,724	7.99%
Contracted Services	28,200	24,107	23,100		23,100	(5,100)	(18.09%)
Financial Expenses	1,800	1,768	1,800		1,800		
Interfund Transfers			10,000		10,000	10,000	100.00%
Total Expenses	968,997	792,583	1,092,850	1,200	1,094,050	125,053	12.91%
Total Fire and Emergency Services	874,037	708,876	1,001,250	1,200	1,002,450	128,413	14.69%

Development Services							
Revenues							
User Fees/Service Charges	(208,300)	(149,216)	(218,150)		(218,150)	(9,850)	4.73%
Licence/permits/rents	(391,000)	(367,656)	(431,000)		(431,000)	(40,000)	10.23%
Fines/penalties	(7,000)	(765)	(7,000)		(7,000)		
Other	(250)	(803)	(250)		(250)		
Interfund Transfers	(80,944)					80,944	(100.00%)
Total Revenues	(687,494)	(518,440)	(656,400)		(656,400)	31,094	(4.52%)



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Expenses							
Salaries and Benefits	921,472	573,664	804,275		804,275	(117,197)	(12.72%)
Materials	129,328	57,356	128,928		128,928	(400)	(0.31%)
Contracted Services	257,700	252,328	333,700		333,700	76,000	29.49%
Financial Expenses	33,900		33,900		33,900		
TCA expenses		(10,490)					
Total Expenses	1,342,400	872,858	1,300,803		1,300,803	(41,597)	(3.10%)
Total Development Services	654,906	354,418	644,403		644,403	(10,503)	(1.60%)

Operations - Public Works

Revenues							
Grants	(394,286)	(293,754)	(394,286)		(394,286)		
User Fees/Service Charges	(6,990)	(3,585)	(5,725)		(5,725)	1,265	(18.10%)
Licence/permits/rents	(400)	(375)	(400)		(400)		
Other	(400)	(50)	(400)		(400)		
Total Revenues	(402,076)	(297,764)	(400,811)		(400,811)	1,265	(0.31%)
Expenses							
Salaries and Benefits	793,745	673,983	791,542		791,542	(2,203)	(0.28%)
Materials	510,373	396,870	575,937		575,937	65,564	12.85%
Contracted Services	208,796	163,758	209,796		209,796	1,000	0.48%
Total Expenses	1,512,914	1,234,611	1,577,275		1,577,275	64,361	4.25%
Total Operations - Public Works	1,110,838	936,847	1,176,464		1,176,464	65,626	5.91%



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Operations - Parks, Rec & Facilities							
Revenues							
User Fees/Service Charges	(75,300)	(45,559)	(44,600)		(44,600)	30,700	(40.77%)
Licence/permits/rents	(29,600)	(34,736)	(29,600)		(29,600)		
Other	(200)	(252)	(200)		(200)		
Total Revenues	(105,100)	(80,547)	(74,400)		(74,400)	30,700	(29.21%)
Expenses							
Salaries and Benefits	464,311	336,018	545,050		545,050	80,739	17.39%
Materials	509,946	354,385	473,363		473,363	(36,583)	(7.17%)
Contracted Services		8,029	2,000		2,000	2,000	100.00%
Financial Expenses	(7,400)		(12,400)		(12,400)	(5,000)	67.57%
Total Expenses	966,857	698,432	1,008,013		1,008,013	41,156	4.26%
Total Operations - Parks, Rec & Facilities	861,757	617,885	933,613		933,613	71,856	8.34%

Taxation							
Revenues							
Taxation	(6,202,644)	(6,233,420)	(6,317,614)		(6,317,614)	(114,970)	1.85%
Fines/penalties	(185,000)	(149,099)	(180,000)		(180,000)	5,000	(2.70%)
Total Revenues	(6,387,644)	(6,382,519)	(6,497,614)		(6,497,614)	(109,970)	1.72%
Total Taxation	(6,387,644)	(6,382,519)	(6,497,614)		(6,497,614)	(109,970)	1.72%